Academy Independent School District

District Improvement Plan

2025-2026

Accountability Rating: B



Board Approval Date: September 24, 2025 **Public Presentation Date:** September 24, 2025

Mission Statement

Academy ISD Mission

Academy Independent School District will foster a positive culture that motivates students to learn the behaviors, skills, and knowledge necessary for academic, professional, and social success in a global society. AISD will encourage the entire school community to take full ownership of all that encompasses Bee Pride.

Vision

Academy ISD Vision

Inspiring students to Love learning, Excel in All We Do, Achieve goals through collaboration, and Do What is Right. LEAD!

Value Statement

Academy ISD Belief Statements

We believe students are our top priority.

• All of our time, energy and resources should be focused on the primary objective of educating students.

We believe students are capable of high achievement.

• Each student should be held to a higher standard that will encourage growth beyond their current level of performance.

We believe in the value of each employee.

• The role of Educator is of high importance as they are responsible for teaching, mentoring, and encouraging each student.

We believe education is a shared responsibility between students, staff, families, and community.

• Each part of the system has an equally important and vital role to play.

We believe core academics, character development, extracurricular activities, and career and technology education are crucial components of a well-rounded education.

· Our education system will focus on all of these areas equally.

We believe every student is entitled to an emotionally and physically safe environment that is conducive to learning.

· Environmental decisions within the district will be based on this belief statement.

We believe all students have equal worth and deserve to be treated with respect and dignity.

• A diverse environment will prepare students by educating them on the existence and importance of different cultures, opinions and beliefs.

Table of Contents

| Comprehensive Needs Assessment | 5 |
|---|----|
| Needs Assessment Overview | 5 |
| Demographics | 6 |
| Student Learning | 17 |
| District Processes & Programs | 28 |
| STAAR Redesign | 28 |
| Perceptions | 31 |
| Priority Problem Statements | 34 |
| Comprehensive Needs Assessment Data Documentation | |
| Goals | |
| Goal 1: Meet or exceed all state and federal standards for academic excellence. | 38 |
| Goal 2: Enhance and improve communication, engagement, and partnerships with parents, community and staff to support educational improvement efforts. | 43 |
| Goal 3: Ensure a safe and orderly school environment that is drug-free, disciplined, and conducive to teaching and learning. | 45 |
| State Compensatory | 51 |
| Budget for District Improvement Plan | 51 |
| Personnel for District Improvement Plan | 51 |
| Title I | 52 |
| Title I Personnel | 53 |
| Plan Notes | 54 |
| District Education Improvement Committee | 56 |
| Assurances | 58 |
| Statutorily Required Assurances | 58 |
| District Funding Summary | 59 |

Comprehensive Needs Assessment

Needs Assessment Overview

Needs Assessment Overview Summary

List of initiatives implemented as a result of response to Comprehensive Needs Assessment (CNA)

Next Steps:

Moving forward in order to have the supports and resources in place to effectively address CLNA and pandemic-related learning loss, AISD will

- provide rigorous instructional materials designed and implemented to support accelerated instruction and intervention;
- support teachers with professional development and trainings in order to deliver instructional excellence, getting students to achieve more than 1 year of growth in 1 school year;
- provide additional instructional time for students most at-risk, including targeted tutoring (HB1416) and other academic supports during the school day; and
- work to empower and train parents as their child's first teacher.

Demographics

Demographics Summary

Demographics Summary

2024-2025 Academy ISD Student Enrollment

| Campus | AISD Total Enrollment |
|--------|-----------------------|
| AECC | 159 |
| AES | 258 |
| AIS | 436 |
| AMS | 411 |
| AHS | 559 |
| BCAS | |
| | |
| Total | 1823 |
| | as of 8-26-2024 |
| | |

Official TEA Snapshot enrollment data will be captured on October 31, 2025.

>>All student groups by race/ethnicity, gender, economically disadvantaged:

2023-24 Student Information (TAPR) ACADEMY ISD (014901)

| | | Membership | | | | Enr | ollment | |
|---|-------|------------|-----------|---------|----------|---------|-----------|---------|
| | Dis | trict | State | | District | | Sta | te |
| Student Information | Count | Percent | Count | Percent | Count | Percent | Count | Percent |
| Total Students | 1,798 | 100.0% | 5,517,464 | 100.0% | 1,814 | 100.0% | 5,531,236 | 100.0% |
| Students by Grade | | | | | | | | |
| Early Childhood Education | 14 | 0.8% | 18,968 | 0.3% | 28 | 1.5% | 26,847 | 0.5% |
| Pre-Kindergarten | 32 | 1.8% | 247,979 | 4.5% | 32 | 1.8% | 248,576 | 4.5% |
| Pre-Kindergarten: 3-year Old | 0 | 0.0% | 42,448 | 0.8% | 0 | 0.0% | 42,669 | 0.8% |
| Pre-Kindergarten: 4-year Old | 32 | 1.8% | 205,531 | 3.7% | 32 | 1.8% | 205,907 | 3.7% |
| Kindergarten | 112 | 6.2% | 361,329 | 6.5% | 112 | 6.2% | 361,799 | 6.5% |
| Grade 1 | 127 | 7.1% | 385,096 | 7.0% | 128 | 7.1% | 385,471 | 7.0% |
| Grade 2 | 143 | 8.0% | 402,233 | 7.3% | 143 | 7.9% | 402,576 | 7.3% |
| Grade 3 | 142 | 7.9% | 399,869 | 7.2% | 142 | 7.8% | 400,181 | 7.2% |
| Grade 4 | 140 | 7.8% | 399,137 | 7.2% | 140 | 7.7% | 399,422 | 7.2% |
| Grade 5 | 148 | 8.2% | 399,200 | 7.2% | 149 | 8.2% | 399,419 | 7.2% |
| Grade 6 | 133 | 7.4% | 400,347 | 7.3% | 133 | 7.3% | 400,511 | 7.2% |
| Grade 7 | 132 | 7.3% | 405,118 | 7.3% | 132 | 7.3% | 405,298 | 7.3% |
| Grade 8 | 136 | 7.6% | 414,033 | 7.5% | 136 | 7.5% | 414,195 | 7.5% |
| Grade 9 | 152 | 8.5% | 472,595 | 8.6% | 152 | 8.4% | 472,783 | 8.5% |
| Grade 10 | 143 | 8.0% | 439,091 | 8.0% | 143 | 7.9% | 439,298 | 7.9% |
| Grade 11 | 131 | 7.3% | 406,681 | 7.4% | 131 | 7.2% | 406,966 | 7.4% |
| Grade 12 | 113 | 6.3% | 365,788 | 6.6% | 113 | 6.2% | 367,894 | 6.7% |
| Ethnic Distribution | | | | | | | | |
| African American | 123 | 6.8% | 706,235 | 12.8% | 124 | 6.8% | 707,609 | 12.8% |
| Hispanic | 497 | 27.6% | 2,936,051 | 53.2% | 497 | 27.4% | 2,942,144 | 53.2% |
| White | 1,033 | 57.5% | 1,379,090 | 25.0% | 1,048 | 57.8% | 1,384,437 | 25.0% |
| American Indian | 3 | 0.2% | 17,886 | 0.3% | 3 | 0.2% | 17,939 | 0.3% |
| Asian | 18 | 1.0% | 295,946 | 5.4% | 18 | 1.0% | 296,367 | 5.4% |
| Pacific Islander | 10 | 0.6% | 8,831 | 0.2% | 10 | 0.6% | 8,844 | 0.2% |
| Two or More Races | 114 | 6.3% | 173,425 | 3.1% | 114 | 6.3% | 173,896 | 3.1% |
| Sex | | | | | | | | |
| Female | 869 | 48.3% | 2,695,318 | 48.9% | 874 | 48.2% | 2,700,356 | 48.8% |
| Male | 929 | 51.7% | 2,822,146 | 51.1% | 940 | 51.8% | 2,830,880 | 51.2% |
| Other Student Cohorts | | | | | | | | |
| Economically Disadvantaged | 724 | 40.3% | 3,434,955 | 62.3% | 724 | 39.9% | 3,439,856 | 62.2% |
| Non-Educationally Disadvantaged | 1,074 | 59.7% | 2,082,509 | 37.7% | 1,090 | 60.1% | 2,091,380 | 37.8% |
| Section 504 Students | 196 | 10.9% | 399,808 | 7.2% | 196 | 10.8% | 400,078 | 7.2% |
| EB Students/EL | 110 | 6.1% | 1,344,804 | | 110 | | 1,345,917 | 24.3% |
| Students w/ Disciplinary Placements (2022-23) | 17 | 0.9% | 105,976 | | | | | |
| Students w/ Dyslexia | 108 | 6.0% | | 6.0% | 108 | 6.0% | 329,228 | 6.0% |

>>Attendance & Dropouts

2023-24 Attendance & Dropout Rates (TAPR) ACADEMY ISD (014901)

| | State | Region 12 | | African American | Hispanic | White | American Indian | | Pacific Islander | | Special | Econ Disady | FR/FI |
|-----------------------|-------------------------------|--------------|-------|---------------------|----------|-------|--------------------|----------|---------------------|--------|---------|----------------|-------|
| Attendance Rate | Juice | | | 7 | пораше | | | 7 131411 | | 110000 | | D.15001 | |
| 2022-23 | 93.3% | 93.6% | 94.2% | 92.5% | 94.0% | 94.4% | | 97.1% | 92.4% | 94.6% | 93.2% | 93.2% | 93.4% |
| 2021-22 | 92.2% | 92.3% | 93.3% | 93.2% | 92.1% | 93.6% | 94.6% | 96.6% | 89.8% | 93.5% | 91.6% | 92.1% | 93.5% |
| Chronic Absenteeism | Chronic Absenteeism | | | | | | | | | | | | |
| 2022-23 | 20.3% | 19.0% | 15.9% | 24.3% | 17.1% | 15.0% | 0.0% | 5.3% | 14.3% | 14.3% | 22.2% | 20.4% | 15.9% |
| 2021-22 | 25.7% | 25.8% | 22.4% | 27.5% | 28.1% | 19.9% | 14.3% | 13.3% | 50.0% | 20.2% | 30.6% | 26.7% | 15.3% |
| Annual Dropout Rate (| Gr 7-8) | | | | | | | | | | | | |
| 2022-23 | 0.8% | 0.7% | 0.3% | 0.0% | 1.2% | 0.0% | - | | | 0.0% | 2.2% | 0.7% | 4.2% |
| 2021-22 | 0.7% | 0.5% | 0.6% | 0.0% | 1.1% | 0.5% | - | | | 0.0% | 0.0% | 0.8% | 4.3% |
| Annual Dropout Rate (| Annual Dropout Rate (Gr 9-12) | | | | | | | | | | | | |
| 2022-23 | 2.0% | 1.6% | 0.5% | 0.0% | 0.0% | 0.8% | * | | • | 0.0% | 0.0% | 0.5% | 0.0% |
| 2021-22 | 2.2% | 1.9% | 0.9% | 2.9% | 0.8% | 0.9% | 0.0% | | | 0.0% | 2.0% | 2.3% | 0.0% |

2023-24 Graduation Profile (TAPR) ACADEMY ISD (014901)

| | | District Percent | | State Percent |
|---|-------|---------------------|---------|------------------|
| Graduates (2022-23 Annual Gradu | ates) | | | |
| Total Graduates | 125 | 100.0% | 377,367 | 100.0% |
| By Ethnicity: | | | | |
| African American | 4 | 3.2% | 46,822 | 12.4% |
| Hispanic | 26 | 20.8% | 197,333 | 52.3% |
| White | 87 | 69.6% | 103,009 | 27.3% |
| American Indian | 3 | 2.4% | 1,181 | 0.3% |
| Asian | 2 | 1.6% | 19,151 | 5.1% |
| Pacific Islander | 1 | 0.8% | 574 | 0.2% |
| Two or More Races | 2 | 1.6% | 9,297 | 2.5% |
| By Graduation Type: | | | | |
| Minimum H.S. Program | 0 | 0.0% | 433 | 0.1% |
| Recommended H.S. Program/Distinguished Achievement Program | 0 | 0.0% | 270 | 0.1% |
| Foundation H.S. Program (No Endorsement) | 12 | 9.6% | 49,278 | 13.1% |
| Foundation H.S. Program (Endorsement) | 1 | 0.8% | 16,475 | 4.4% |
| Foundation H.S. Program (DLA) | 112 | 89.6% | 310,689 | 82.3% |
| Texas First Early H.S. Completion Program (Texas First-DLA) | 0 | 0.0% | 222 | 0.1% |
| | | | | |
| Special Education Graduates | 11 | 8.8% | 34,589 | 9.2% |
| Economically Disadvantaged Graduates | 42 | 33.6% | 206,367 | 54.7% |
| Emergent Bilingual (EB)/English Learner (EL) Graduates | 4 | 3.2% | 50,229 | 13.3% |
| At-Risk Graduates | 37 | 29.6% | 168,430 | 44.6% |
| CTE Completers | 71 | 56.8% | 116,959 | 31.0% |

>>Enrollment in CCMR

2023-24 College, Career, and Military Readiness (CCMR) (TAPR) ACADEMY ISD (014901)

| Academic Year | State | Region 12 | District | | College, (| Career, a | American Indian nd Military nt Achiever | Asian Ready | Pacific Islander | Two or More Races | Special Ed | Econ Disadv | EB/EL |
|------------------|-----------|--------------|----------|------------|------------|-----------|--|----------------|---------------------|-------------------------|---------------|----------------|-------|
| College, Ca | areer, or | Military R | eady (An | nual Gradu | iates) | | | | | | | | |
| 2022-23 | 76.3% | 79.1% | 74.4% | | 69.2% | 79.3% | * | * | | | 72.7% | 66.7% | * |
| 2021-22 | 70.0% | 69.7% | 54.4% | 42.9% | 31.6% | 66.2% | * | - | | | 63.6% | 56.3% | |

>>Enrollment in Advanced/Dual-Credit Courses:

2023-24 Other Postsecondary Indicators (TAPR) ACADEMY ISD (014901)

| | Academic Year | State | Region 12 | | African American | Hispanic | White | American Indian | Asian | Pacific Islander | | Special Ed | Econ Disadv | EB/EL |
|--|------------------|-------|--------------|-------|---------------------|----------|-------|--------------------|-------|---------------------|-------|---------------|----------------|-------|
| Advanced/Dual-Credit Course Completion (Grades 9-12) | | | | | | | | | | | | | | |
| Any Subject | 2022-23 | 45.4% | 36.5% | 35.4% | 37.9% | 32.2% | 36.6% | * | * | * | 11.8% | 14.6% | 29.7% | 20.0% |
| | 2021-22 | 44.2% | 35.2% | 32.3% | 15.2% | 25.7% | 36.1% | 60.0% | * | * | 14.3% | 10.5% | 23.7% | 21.1% |
| English Language Arts | 2022-23 | 17.4% | 12.9% | 13.4% | 6.9% | 8.8% | 15.8% | * | * | * | 5.9% | 0.0% | 7.1% | 0.0% |
| | 2021-22 | 16.6% | 12.3% | 10.8% | 0.0% | 5.2% | 13.2% | 20.0% | * | * | 0.0% | 2.7% | 4.5% | 0.0% |
| Mathematics | 2022-23 | 19.5% | 16.0% | 8.5% | 3.4% | 5.3% | 10.6% | * | * | * | 0.0% | 0.0% | 4.0% | 0.0% |
| | 2021-22 | 19.9% | 15.9% | 9.7% | 6.1% | 3.1% | 12.1% | 0.0% | * | * | 0.0% | 2.9% | 3.8% | 0.0% |
| Science | 2022-23 | 21.5% | 19.5% | 23.0% | 20.7% | 21.6% | 23.1% | * | * | * | 13.3% | 13.0% | 19.5% | 11.1% |
| | 2021-22 | 21.1% | 18.7% | 21.3% | 9.4% | 19.4% | 24.1% | 40.0% | * | * | 0.0% | 11.4% | 16.3% | 23.5% |
| Social Studies | 2022-23 | 24.0% | 17.0% | 12.8% | 6.9% | 7.0% | 15.6% | * | * | * | 5.9% | 0.0% | 5.9% | 0.0% |
| | 2021-22 | 22.8% | 16.1% | 8.4% | 3.2% | 4.2% | 10.3% | 0.0% | * | * | 0.0% | 2.8% | 1.5% | 0.0% |
| Graduates Enrolled in Texas Institution of Higher Education (TX IHE) | | | | | | | | | | | | | | |
| | 2021-22 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | 2020-21 | - | - | - | - | - | - | - | - | - | - | - | - | - |

>>Teacher Gender/Retention/Experience

2023-24 Staff Information (TAPR) ACADEMY ISD (014901)

| | Dis | District | | te |
|---|-------|----------|-----------|---------|
| Staff Information | Count | Percent | Count | Percent |
| Total Staff Academy Independent School District | 242.8 | 100.0% | 775,882.5 | 100.0% |

| Professional Staff | 149.2 | 61.5% | 496,151.0 | 63.9% | | | | | |
|---|-------|-------|-----------|-------|--|--|--|--|--|
| Teachers | 119.1 | 49.1% | 374,799.9 | 48.3% | | | | | |
| Professional Support | 13.9 | 5.7% | 86,026.7 | 11.1% | | | | | |
| Campus Administration (School Leadership) | 13.2 | 5.4% | 25,836.1 | 3.3% | | | | | |
| Central Administration | 3.0 | 1.2% | 9,488.3 | 1.2% | | | | | |
| Educational Aides | 34.7 | 14.3% | 88,200.6 | 11.4% | | | | | |
| Auxiliary Staff | 58.8 | 24.2% | 191,530.9 | 24.7% | | | | | |
| Librarians and Counselors (Headcount) | | | | | | | | | |
| Full-time Librarians | 0.0 | n/a | 4,187.0 | n/a | | | | | |
| Part-time Librarians | 0.0 | n/a | 651.0 | n/a | | | | | |
| Full-time Counselors | 4.0 | n/a | 13,870.0 | n/a | | | | | |
| Part-time Counselors | 1.0 | n/a | 1,172.0 | n/a | | | | | |
| Total Minority Staff | 38.9 | 16.0% | 421,896.4 | 54.4% | | | | | |
| Teachers by Ethnicity | | | | | | | | | |
| African American | 7.3 | 6.1% | 47,341.1 | 12.6% | | | | | |
| Hispanic | 6.6 | 5.5% | 112,921.8 | 30.1% | | | | | |
| White | 105.3 | 88.4% | 200,118.0 | 53.4% | | | | | |
| American Indian | 0.0 | 0.0% | 1,286.9 | 0.3% | | | | | |
| Asian | 0.0 | 0.0% | 7,914.7 | 2.1% | | | | | |
| Pacific Islander | 0.0 | 0.0% | 490.9 | 0.1% | | | | | |
| Two or More Races | 0.0 | 0.0% | 4,726.6 | 1.3% | | | | | |
| Teachers by Sex | | | | | | | | | |
| Males | 31.8 | 26.7% | 91,815.2 | 24.5% | | | | | |
| Females | 87.3 | 73.3% | 282,984.6 | 75.5% | | | | | |
| Teachers by Highest Degree Held | | | | | | | | | |
| No Degree | 0.9 | 0.8% | 9,453.8 | 2.5% | | | | | |
| Bachelors | 90.1 | 75.6% | 268,886.4 | 71.7% | | | | | |
| Masters | 28.2 | 23.7% | 93,414.7 | 24.9% | | | | | |
| Doctorate | 0.0 | 0.0% | 3,044.9 | 0.8% | | | | | |
| Teachers by Years of Experience | | | | | | | | | |
| Anadomy Indonondont School District | | | | | | | | | |

| Beginning Teachers | 20.6 | 17.3% | 32,507.6 | 8.7% |
|--------------------------------|------|-------|-----------|-------|
| 1-5 Years Experience | 44.4 | 37.2% | 102,619.4 | 27.4% |
| 6-10 Years Experience | 15.6 | 13.1% | 75,585.4 | 20.2% |
| 11-20 Years Experience | 20.2 | 17.0% | 101,415.3 | 27.1% |
| 21-30 Years Experience | 15.6 | 13.1% | 51,471.9 | 13.7% |
| Over 30 Years Experience | 2.7 | 2.3% | 11,200.2 | 3.0% |
| Number of Students per Teacher | 15.1 | n/a | 14.7 | n/a |

| Staff Information | District | State |
|--|-------------|-----------|
| Experience of Campus Leadership | | |
| Average Years Experience of Principals | 2.8 | 6.0 |
| Average Years Experience of Principals with District | 2.6 | 5.1 |
| Average Years Experience of Assistant Principals | 2,2 | 5.1 |
| Average Years Experience of Assistant Principals with District | 2.2 | 4.3 |
| Average Years Experience of Teachers | 8.6 | 11.1 |
| Average Years Experience of Teachers with District | 4.3 | 6.9 |
| Average Teacher Salary by Years of Experience (regular de | uties only) | |
| Beginning Teachers | \$55,784 | \$54,272 |
| 1-5 Years Experience | \$53,358 | \$58,185 |
| 6-10 Years Experience | \$56,195 | \$61,494 |
| 11-20 Years Experience | \$62,928 | \$65,219 |
| 21-30 Years Experience | \$67,034 | \$69,723 |
| Over 30 Years Experience | \$70,905 | \$74,014 |
| Average Actual Salaries (regular duties only) | | |
| Teachers | \$57,968 | \$62,474 |
| Professional Support | \$65,974 | \$73,783 |
| Campus Administration (School Leadership) | \$76,161 | \$86,738 |
| Central Administration | \$130,749 | \$116,028 |
| Instructional Staff Percent | 62.5% | 65.0% |
| Turnover Rate for Teachers | 21.0% | 19.1% |
| Staff Exclusions | | |
| Shared Services Arrangement Staff: Professional Staff | 0.0 | 1,284.6 |
| Educational Aides | 0.8 | 181.6 |
| Auxiliary Staff | 0.0 | 373.8 |
| Contracted Instructional Staff | 0.0 | 1,970.1 |

>>Teacher-Student Class Size Ratios

2023-24 Student Information (TAPR) ACADEMY ISD (014901)

| Class Size Information | District | State |
|---------------------------|----------|-------|
| Elementary | | |
| Kindergarten | 16.0 | 18.4 |
| Grade 1 | 20.8 | 18.8 |
| Grade 2 | 20.1 | 19.1 |
| Grade 3 | 19.9 | 19.4 |
| Grade 4 | 19.4 | 19.4 |
| Grade 5 | 20.8 | 20.9 |
| Grade 6 | 15.4 | 19.2 |
| Secondary | | |
| English/Language Arts | 12.1 | 16.3 |
| Foreign Languages | 19.9 | 18.8 |
| Mathematics | 16.9 | 17.5 |
| Science | 18.6 | 18.5 |
| Social Studies | 14.5 | 18.8 |

>>Student Mobility & Attrition Rates

2023-24 Student Information (TAPR) ACADEMY ISD (014901)

-----DISTRICT---- ----STATE-----

| Mobility (2022-23) | | | | |
|---|-----|-------|---------|-------|
| Total Mobile Students | 177 | 10.2% | 864,058 | 16.1% |
| African American | 27 | 1.6% | 181,855 | 3.4% |
| Hispanic | 52 | 3.0% | 455,070 | 8.5% |
| White | 82 | 4.7% | 165,204 | 3.1% |
| American Indian | 0 | 0.0% | 3,184 | 0.1% |
| Asian | 3 | 0.2% | 27,631 | 0.5% |
| Pacific Islander | 2 | 0.1% | 1,840 | 0.0% |
| Two or More Races | 11 | 0.6% | 29,274 | 0.5% |
| Special Ed Students who are Mobile | 32 | 12.0% | 137,466 | 17.6% |
| Count and Percent of EB Students/EL who are Mobile | 13 | 11.4% | 196,918 | 16.3% |
| Count and Percent of Econ Dis Students who are Mobile | 84 | 11.6% | 622,582 | 18.6% |
| Student Attrition (2022-23) | | | | |
| Total Student Attrition | 157 | 12.0% | 767,390 | 18.1% |

>>Special Education & all other special programs

2023-24 Student Information (TAPR) ACADEMY ISD (014901)

| | | Mem | bership | | Enr | ollment | | |
|---|--------|---------|-----------|---------|-------|---------|-----------|---------|
| | Dis | strict | Sta | te | Dis | strict | Sta | te |
| Student Information | Count | Percent | Count | Percent | Count | Percent | Count | Percent |
| Foster Care | 12 | 0.7% | 12,418 | 0.2% | 12 | 0.7% | 12,469 | 0.2% |
| Homeless | 30 | 1.7% | 77,809 | 1.4% | 30 | 1.7% | 77,942 | 1.4% |
| Immigrant | 7 | 0.4% | 158,717 | 2.9% | 7 | 0.4% | 158,832 | 2.9% |
| Migrant | 0 | 0.0% | 13,481 | 0.2% | 0 | 0.0% | 13,528 | 0.2% |
| Title I | 858 | 47.7% | 3,624,288 | 65.7% | 874 | 48.2% | 3,632,539 | 65.7% |
| Military Connected | 253 | 14.1% | 212,919 | 3.9% | 253 | 13.9% | 213,035 | 3.9% |
| At-Risk | 624 | 34.7% | 2,937,834 | 53.2% | 624 | 34.4% | 2,941,204 | 53.2% |
| Students by Instructional Program | | | | | | | | |
| Bilingual/ESL Education | 103 | 5.7% | 1,350,113 | 24.5% | 103 | 5.7% | 1,350,920 | 24.4% |
| Career and Technical Education | 546 | 30.4% | 1,485,646 | 26.9% | - | - | - | - |
| Career and Technical Education (9-12 grades only) | 436 | 80.9% | 1,234,615 | 73.3% | - | - | - | - |
| Gifted and Talented Education | 169 | 9.4% | 469,054 | 8.5% | 169 | 9.3% | 469,170 | 8.5% |
| Special Education | 266 | 14.8% | 764,858 | 13.9% | 273 | 15.0% | 774,489 | 14.0% |
| Students with Disabilities by Type of Primary Disab | oility | | | | | | | |
| Total Students with Disabilities | 266 | | 764,858 | | | | | |
| Students with Intellectual Disabilities | 148 | 55.6% | 349,307 | 45.7% | | | | |
| Students with Physical Disabilities | 42 | 15.8% | 144,191 | 18.9% | | | | |
| Students with Autism | 31 | 11.7% | 124,254 | 16.2% | | | | |
| Students with Behavioral Disabilities | 38 | 14.3% | 134,373 | 17.6% | | | | |
| Students with Non-Categorical Early Childhood | 7 | 2.6% | 12,733 | 1.7% | | | | |

Demographics Strengths

Academy Independent School District is distinguished by its commitment to academic excellence, which is evident in the rigorous curriculum and the high standards set for both students and educators. Our dedicated faculty members are continually engaged in professional development to ensure they are equipped with the latest teaching strategies and knowledge, fostering an environment where students are challenged and supported to reach their full potential.

The district also prides itself on its strong community involvement. We have cultivated a collaborative relationship with parents, local businesses, and community organizations, which enhances the educational experience and provides students with a network of support and real-world learning opportunities. This partnership is vital in creating a nurturing environment that extends beyond the classroom.

Furthermore, Academy Independent School District is committed to providing a safe and inclusive environment for all students. We prioritize the well-being of our students by implementing comprehensive safety measures and promoting a culture of respect. Our focus on supporting parents with the overall development of our students' with strong character and the skills necessary to navigate the complexities of the world around them.

In addition, the district offers a wide range of extracurricular activities that cater to diverse interests and talents. From athletics to arts and academic clubs, these programs are designed to enrich the student experience, promote teamwork, and develop leadership skills. Participation in these activities not only enhances students' educational journey but also prepares them for future endeavors by fostering a well-rounded skill set.

Problem Statements Identifying Demographics Needs

Problem Statement 1 (Prioritized): 2023-2024 AISD turnover rate for teachers was 21% versus the state rate of 19.1% which lags behind the state average. **Root Cause:** Significant improvement in teacher turnover have taken place (in 2022-2023 the AISD teacher turnover was 28.7% versus State rate of 21.4%). Teacher pay continues to be a challenge with neighboring large districts paying significantly more.

Problem Statement 2 (Prioritized): Student performance in mathematics demonstrates a strong overall performance with 79% passing as compared to the region (passing rate of 70%) and the State (passing rate of 72%). However, 6th grade math performance decreased by 12%, indicating a need for focusing on mathematics resources and instruction with our Pre K - 6th grade students.

Root Cause: While the district uses TEKS Resources System as the primary curriculum, there has not been a vertically aligned mathematics resource in grades 1-5 for consistent instruction and mathematics practice.

Student Learning

Student Learning Summary

2024-2025 ACADEMY ISD ACCOUNTABILITY RATING = B (82 out of 100)

| Academic Year | Overall Rating | Score |
|---------------|----------------|-------|
| 2024-2025 | В | 82 |
| 2023-2024 | В | 83 |
| 2022-2023 | С | 78 |
| 2021-2022 | В | 84 |
| 2020-2021 | Not Rated* | |
| 2019-2020 | Not Rated* | |
| 2018-2019 | В | 85 |

^{*}Given the impact of Covid-19, all districts and schools received a label of Not Rated: Declared State of Disaster for their 2019-20 and 2020-21 accountability ratings.

DOMAIN #1 Student Achievement Rating = B (82 out of 100)

Student Achievement Calculation

| Component | Score | |
|--|-------|--|
| STAAR Performance | 54 | |
| College, Career and Military Readiness | 79 | |
| Graduation Rate | 99 | |

DOMAIN #2 School Progress Rating = B (80 out of 100)

School Progress Calculation

| Component | Score |
|----------------------|-------|
| Academic Growth | 70 |
| Relative Performance | 74 |

Closing the Gaps Calculation

| Component | Score | |
|--|-------|--|
| All Students *Meets and above Academic Achievement (RLA) | 63% | |
| All Students *Meets and above Academic Achievement (Math) | 47% | |
| All Students Academic Growth Status (RLA) | 72% | |
| All Students Academic Growth Status (Math) | 67% | |
| College, Career and Military Readiness | 70% | |
| Graduation Rate | 95.5% | |

Student Learning Strengths

Academy High School STAAR EOC

| AISD EOC State | , Region, District (| Comparison 20 | 19, 2021, 2022, 2023, | 2024 | | | |
|----------------|----------------------|---------------|-----------------------|----------------|--------------|---------|-----------|
| | | | | | | | |
| English I | % Approaches | % Meets | % Masters | US History | % Approaches | % Meets | % Masters |
| 2019 State | 63 | 49 | 12 | 2019 State | 88 | 63 | 26 |
| 2021 State | 66 | 50 | 12 | 2021 State | 81 | 54 | 22 |
| 2022 State | 63 | 48 | 11 | 2022 State | 89 | 71 | 44 |
| 2023 State | 72 | 52 | 13 | 2023 State | 94 | 70 | 38 |
| 2024 State | 70 | 52 | 16 | 2024 State | 96 | 69 | 37 |
| 2019 Region 12 | 61 | 47 | 9 | 2019 Region 12 | 87 | 50 | 22 |
| 2021 Region 12 | 67 | 50 | 10 | 2021 Region 12 | 82 | 53 | 20 |
| 2022 Region 12 | 64 | 48 | 9 | 2022 Region 12 | 91 | 72 | 42 |
| 2023 Region 12 | 73 | 51 | 12 | 2023 Region 12 | 94 | 70 | 35 |
| 2024 Region 12 | 71 | 52 | 14 | 2024 Region 12 | 96 | 70 | 35 |
| 2019 AISD | 68 | 55 | 11 | 2019 AISD | 96 | 75 | 40 |
| 2021 AISD | 70 | 51 | 12 | 2021 AISD | 91 | 59 | 12 |
| 2022 AISD | 81 | 62 | 12 | 2022 AISD | 96 | 75 | 40 |
| 2023 AISD | 84 | 63 | 12 | 2023 AISD | 96 | 70 | 25 |
| 2024 AISD | 77 | 70 | 19 | 2024 AISD | 99 | 78 | 32 |
| English II | % Approaches | % Meets | % Masters | Biology | % Approaches | % Meets | % Masters |
| 2019 State | 67 | 51 | 8 | 2019 State | 93 | 75 | 47 |
| 2021 State | 70 | 57 | 11 | 2021 State | 88 | 69 | 43 |
| 2022 State | 71 | 57 | 9 | 2022 State | 82 | 57 | 23 |
| 2023 State | 74 | 54 | 9 | 2023 State | 88 | 56 | 21 |
| 2024 State | 75 | 58 | 9 | 2024 State | 91 | 56 | 19 |
| 2019 Region 12 | 67 | 50 | 6 | 2019 Region 12 | 92 | 73 | 43 |
| 2021 Region 12 | 72 | 58 | 8 | 2021 Region 12 | 90 | 71 | 42 |

| AISD EOC State | , Region, District (| Comparison 20 | 19, 2021, 2022, 202 | 3, 2024 | | | | |
|----------------|----------------------|---------------|---------------------|---------|-----------|----|----|----|
| 2022 Region 12 | 72 | 58 | 7 | 2022 | Region 12 | 83 | 55 | 19 |
| 2023 Region 12 | 75 | 55 | 8 | 2023 | Region 12 | 88 | 54 | 18 |
| 2024 Region 12 | 76 | 58 | 7 | 2024 | Region 12 | 91 | 54 | 16 |
| 2019 AISD | 78 | 62 | 10 | 2019 | AISD | 93 | 73 | 39 |
| 2021 AISD | 86 | 74 | 15 | 2021 | AISD | 90 | 62 | 34 |
| 2022 AISD | 81 | 66 | 10 | 2022 | AISD | 92 | 69 | 16 |
| 2023 AISD | 90 | 76 | 14 | 2023 | AISD | 91 | 55 | 10 |
| 2024 AISD | 89 | 84 | 8 | 2024 | AISD | 95 | 64 | 18 |
| Algebra I | % Approaches | % Meets | % Masters | | | | | |
| 2019 State | 84 | 62 | 39 | | | | | |
| 2021 State | 72 | 41 | 23 | | | | | |
| 2022 State | 74 | 46 | 30 | | | | | |
| 2023 State | 79 | 43 | 23 | | | | | |
| 2024 State | 81 | 43 | 24 | | | | | |
| 2019 Region 12 | 80 | 54 | 32 | | | | | |
| 2021 Region 12 | 72 | 38 | 20 | | | | | |
| 2022 Region 12 | 73 | 43 | 25 | | | | | |
| 2023 Region 12 | 78 | 40 | 19 | | | | | |
| 2024 Region 12 | 80 | 40 | 19 | | | | | |
| 2019 AISD | 83 | 44 | 29 | | | | | |
| 2021 AISD | 65 | 28 | 14 | | | | | |
| 2022 AISD | 70 | 35 | 21 | | | | | |
| 2023 AISD | 77 | 29 | 16 | | | | | |
| 2024 AISD | 81 | 38 | 24 | | | | | |

Academy Middle School STAAR 6th-8th

| AISD Grade | s 6-8 State, F | Region, Dis | trict Comp | aris | son 2019, 2021, | , 2022 | | | | |
|------------|----------------|-------------|------------|------|-----------------|--------|--|--|--|--|
| | | | | | | | | | | |

| AISD Grade | es 6-8 State, l | Region, Di | strict Comp | ari | son 2019, 2021 | , 2022 | | | | | | |
|-------------------|-----------------|------------|-------------|-----|-------------------|-----------------|---------|-----------|-------------------|-----------------|---------|-----------|
| Grade 6 Math | % Approaches | % Meets | % Masters | | Grade 7 Math | % Approaches | % Meets | % Masters | Grade 8 Math | % Approaches | % Meets | % Masters |
| 2019 State | 82 | 52 | 26 | | 2019 State | 82 | 52 | 26 | 2019 State | 82 | 52 | 26 |
| 2021 State | 66 | 34 | 14 | | 2021 State | 54 | 25 | 11 | 2021 State | 60 | 35 | 10 |
| 2022 State | 72 | 37 | 15 | | 2022 State | 59 | 29 | 12 | 2022 State | 70 | 38 | 13 |
| 2023 State | 75 | 40 | 16 | | 2023 State | 63 | 37 | 11 | 2023 State | 76 | 46 | 17 |
| 2024 State | 72 | 39 | 14 | | 2024 State | 56 | 34 | 11 | 2024 State | 72 | 43 | 16 |
| 2019 Region 12 | 79 | 43 | 17 | | 2019 Region 12 | 72 | 39 | 15 | 2019 Region 12 | 76 | 50 | 24 |
| 2021 Region 12 | 69 | 36 | 14 | | 2021 Region 12 | 55 | 24 | 9 | 2021 Region 12 | 64 | 37 | 9 |
| 2022 Region 12 | 73 | 36 | 14 | | 2022 Region 12 | 58 | 28 | 10 | 2022 Region 12 | 66 | 32 | 9 |
| 2023 Region 12 | 74 | 36 | 13 | | 2023 Region 12 | 64 | 36 | 10 | 2023 Region 12 | 74 | 41 | 12 |
| 2024 Region 12 | 69 | 35 | 11 | | 2024 Region 12 | 55 | 33 | 10 | 2024 Region 12 | 68 | 34 | 9 |
| 2019 AISD | 89 | 53 | 24 | | 2019 AISD | 78 | 36 | 7 | 2019 AISD | 87 | 61 | 16 |
| 2021 AISD | 82 | 55 | 26 | | 2021 AISD | 60 | 17 | 0 | 2021 AISD | 79 | 44 | 0 |
| 2022 AISD | 90 | 59 | 29 | | 2022 AISD | 58 | 21 | 4 | 2022 AISD | 81 | 44 | 13 |
| 2023 AISD | 89 | 61 | 22 | | 2023 AISD | 77 | 41 | 3 | 2023 AISD | 82 | 57 | 28 |
| 2024 AISD | 77 | 38 | 8 | | 2024 AISD | 72 | 47 | 9 | 2024 AISD | 79 | 53 | 15 |
| Grade 6 Rdng | % Approaches | % Meets | % Masters | | Grade 7 Rdng | % Approaches | % Meets | % Masters | Grade 8 Rdng | % Approaches | % Meets | % Masters |
| 2019 State | 75 | 48 | 21 | | 2019 State | 75 | 48 | 21 | 2019 State | 75 | 48 | 21 |
| 2021 State | 61 | 31 | 14 | | 2021 State | 68 | 44 | 25 | 2021 State | 72 | 45 | 21 |
| 2022 State | 69 | 42 | 22 | | 2022 State | 78 | 54 | 37 | 2022 State | 82 | 56 | 37 |
| 2023 State | 77 | 52 | 22 | | 2023 State | 78 | 55 | 27 | 2023 State | 83 | 58 | 28 |
| 2024 State | 77 | 57 | 26 | | 2024 State | 74 | 54 | 29 | 2024 State | 81 | 56 | 29 |
| 2019 Region 12 | 64 | 32 | 14 | | 2019 Region 12 | 72 | 43 | 25 | 2019 Region 12 | 76 | 50 | 24 |
| 2021 Region 12 | 61 | 29 | 25 | | 2021 Region 12 | 68 | 42 | 23 | 2021 Region 12 | 72 | 43 | 19 |

| AISD Grade | es 6-8 State, | Region, Di | strict Comp | aris | on 2019, 2021 | , 2022 | | | | | | |
|-------------------|---------------|------------|-------------|------|--------------------|-----------------|---------|-----------|--------------------|-----------------|---------|-----------|
| 2022 Region 12 | 68 | 38 | 20 | | 2022 Region 12 | 77 | 50 | 33 | 2022 Region 12 | 81 | 53 | 33 |
| 2023 Region 12 | 75 | 48 | 18 | | 2023 Region 12 | 77 | 51 | 23 | 2023 Region 12 | 83 | 55 | 24 |
| 2024 Region 12 | 75 | 52 | 20 | 2 | 2024 Region 12 | 73 | 50 | 24 | 2024 Region 12 | 81 | 53 | 26 |
| 2019 AISD | 79 | 47 | 25 | 2 | 2019 AISD | 73 | 49 | 28 | 2019 AISD | 83 | 61 | 30 |
| 2021 AISD | 59 | 41 | 18 | | 2021 AISD | 68 | 41 | 22 | 2021 AISD | 87 | 59 | 25 |
| 2022 AISD | 83 | 55 | 37 | | 2022 AISD | 81 | 57 | 40 | 2022 AISD | 85 | 60 | 35 |
| 2023 AISD | 88 | 65 | 19 | | 2023 AISD | 92 | 76 | 42 | 2023 AISD | 87 | 64 | 32 |
| 2024 AISD | 80 | 56 | 22 | | 2024 AISD | 86 | 66 | 32 | 2024 AISD | 86 | 64 | 31 |
| | | | | | Grade 8 Writing | % Approaches | % Meets | % Masters | Grade 8 Science | % Approaches | % Meets | % Masters |
| | | | | | 2019 State | 68 | 38 | 14 | 2019 State | 81 | 54 | 25 |
| | | | | | 2021 State | 61 | 31 | 9 | 2021 State | 67 | 42 | 23 |
| | | | | | 2022 State | N/A | N/A | N/A | 2022 State | 73 | 43 | 22 |
| | | | | | 2023 State | N/A | N/A | N/A | 2023 State | 74 | 47 | 17 |
| | | | | | | | | | 2024 State | 70 | 44 | 17 |
| | | | | | 2019 Region 12 | 65 | 35 | 12 | 2019 Region 12 | 78 | 44 | 19 |
| | | | | | 2021 Region 12 | 61 | 25 | 6 | 2021 Region 12 | 69 | 42 | 21 |
| | | | | | 2022 Region 12 | N/A | N/A | N/A | 2022 Region 12 | 69 | 38 | 18 |
| | | | | | 2023 Region 12 | N/A | N/A | N/A | 2023 Region 12 | 72 | 42 | 13 |
| | | | | | | | | | 2024 Region 12 | 68 | 41 | 14 |
| | | | | | 2019 AISD | 73 | 41 | 13 | 2019 AISD | 87 | 61 | 31 |
| | | | | | 2021 AISD | 62 | 36 | 8 | 2021 AISD | 90 | 62 | 29 |
| | | | | | 2022 AISD | N/A | N/A | N/A | 2022 AISD | 82 | 49 | 25 |
| | | | | | 2023 AISD | N/A | N/A | N/A | 2023 AISD | 77 | 52 | 19 |
| | | | | | | | | | 2024 AISD | 85 | 58 | 28 |
| | | | | | | | | | Grade 8 SS | % Approaches | % Meets | % Masters |
| | | | | | | | | | 2019 State | 81 | 55 | 33 |

| AISD Grade | s 6-8 State, F | Region, Dist | trict Comp | aris | on 2019, 2021, 2 | 022 | | | | | |
|------------|----------------|--------------|------------|------|------------------|-----|------|----------------|----|----|----|
| | | | | | | | | 2021 State | 56 | 27 | 13 |
| | | | | | | | | 2022 State | 59 | 29 | 17 |
| | | | | | | | | 2023 State | 62 | 33 | 16 |
| | | | | | | | | 2024 State | 60 | 33 | 17 |
| | | | | | | | | 2019 Region 12 | 63 | 29 | 15 |
| | | | | | | | | 2021 Region 12 | 57 | 25 | 11 |
| | | | | | | | | 2022 Region 12 | 55 | 25 | 14 |
| | | | | | | | | 2023 Region 12 | 56 | 27 | 12 |
| | | | | | | | | 2024 Region 12 | 56 | 27 | 12 |
| | | | | | | | | 2019 AISD | 83 | 48 | 26 |
| | | | | | | | | 2021 AISD | 76 | 36 | 17 |
| | | | | | | | | 2022 AISD | 55 | 17 | 11 |
| | | | | | | | | 2023 AISD | 57 | 25 | 8 |
| | | | _ | | | | | 2024 AISD | 65 | 36 | 22 |
| | | | | | | | | | | | |

Academy Elementary School STAAR 3rd-5th

| AISD Grades 3-5 State, Region, District Comparison 2019, 2021, 2022 | | | | | | | | | | | | |
|---|---------------|---------|-----------|----------|----------------|------------|---------|-----------|-------------------|------------|---------|-----------|
| Grade 3 | % | % Meets | % Masters | | Grade 4 Math | % | % Meets | % Masters | Grade 5 Math | % | % Meets | % Masters |
| Math | th Approaches | | | \vdash | | Approaches | | | | Approaches | | |
| 2019 State | 82 | 52 | 26 | | 2019 State | 82 | 52 | 26 | 2019 State | 82 | 52 | 26 |
| 2021 State | 61 | 30 | 14 | | 2021 State | 58 | 35 | 21 | 2021 State | 59 | 43 | 24 |
| 2022 State | 70 | 42 | 21 | | 2022 State | 69 | 41 | 23 | 2022 State | 76 | 47 | 24 |
| 2023 State | 73 | 45 | 19 | | 2023 State | 71 | 48 | 22 | 2023 State | 80 | 51 | 21 |
| 2024 State | 70 | 42 | 15 | | 2024 State | 69 | 46 | 21 | 2024 State | 77 | 50 | 19 |
| 2019 Region 12 | 76 | 44 | 21 | | 2019 Region 12 | 70 | 41 | 23 | 2019 Region 12 | 81 | 51 | 31 |
| 2021 Region 12 | 61 | 27 | 12 | | 2021 Region 12 | 58 | 33 | 20 | 2021 Region 12 | 72 | 43 | 24 |

| AISD Grades 3-5 State, Region, District Comparison 2019, 2021, 2022 | | | | | | | | | | | |
|---|-----------------|---------|-----------|----------------|-----------------|---------|-----------|-------------------|-----------------|---------|-----------|
| 2022 Region 12 | 68 | 37 | 17 | 2022 Region 12 | 65 | 37 | 19 | 2022 Region 12 | 74 | 42 | 20 |
| 2023 Region 12 | 71 | 41 | 16 | 2023 Region 12 | 66 | 42 | 17 | 2023 Region 12 | 79 | 48 | 18 |
| 2024 Region 12 | 69 | 40 | 13 | 2024 Region 12 | 66 | 42 | 17 | 2024 Region 12 | 75 | 47 | 16 |
| 2019 AISD | 89 | 49 | 22 | 2019 AISD | 77 | 51 | 26 | 2019 AISD | 94 | 72 | 47 |
| 2021 AISD | 60 | 21 | 6 | 2021 AISD | 70 | 39 | 23 | 2021 AISD | 94 | 67 | 41 |
| 2022 AISD | 76 | 48 | 24 | 2022 AISD | 76 | 46 | 20 | 2022 AISD | 80 | 51 | 18 |
| 2023 AISD | 71 | 37 | 15 | 2023 AISD | 71 | 47 | 19 | 2023 AISD | 90 | 58 | 19 |
| 2024 AISD | 78 | 42 | 11 | 2024 AISD | 71 | 46 | 26 | 2024 AISD | 90 | 67 | 26 |
| Grade 3 Rdng | % Approaches | % Meets | % Masters | Grade 4 Rdng | % Approaches | % Meets | % Masters | Grade 5 Rdng | % Approaches | % Meets | % Masters |
| 2019 State | 75 | 48 | 21 | 2019 State | 75 | 48 | 21 | 2019 State | 75 | 48 | 21 |
| 2021 State | 68 | 38 | 19 | 2021 State | 63 | 36 | 18 | 2021 State | 72 | 45 | 30 |
| 2022 State | 77 | 52 | 31 | 2022 State | 77 | 54 | 29 | 2022 State | 80 | 57 | 37 |
| 2023 State | 76 | 50 | 20 | 2023 State | 77 | 48 | 22 | 2023 State | 81 | 57 | 28 |
| 2024 State | 74 | 48 | 21 | 2024 State | 81 | 51 | 23 | 2024 State | 79 | 55 | 29 |
| 2019 Region 12 | 73 | 4 | 24 | 2019 Region 12 | 70 | 37 | 18 | 2019 Region 12 | 75 | 46 | 24 |
| 2021 Region 12 | 67 | 36 | 17 | 2021 Region 12 | 61 | 33 | 15 | 2021 Region 12 | 72 | 43 | 28 |
| 2022 Region 12 | 75 | 47 | 26 | 2022 Region 12 | 75 | 50 | 24 | 2022 Region 12 | 79 | 53 | 32 |
| 2023 Region 12 | 75 | 47 | 16 | 2023 Region 12 | 77 | 44 | 17 | 2023 Region 12 | 80 | 53 | 24 |
| 2024 Region 12 | 74 | 47 | 17 | 2024 Region 12 | 81 | 47 | 19 | 2024 Region 12 | 78 | 52 | 24 |
| 2019 AISD | 82 | 43 | 25 | 2019 AISD | 78 | 43 | 27 | 2019 AISD | 81 | 50 | 25 |
| 2021 AISD | 68 | 35 | 15 | 2021 AISD | 56 | 26 | 11 | 2021 AISD | 81 | 48 | 35 |
| 2022 AISD | 83 | 58 | 36 | 2022 AISD | 70 | 45 | 18 | 2022 AISD | 89 | 69 | 58 |
| 2023 AISD | 84 | 55 | 16 | 2023 AISD | 81 | 46 | 21 | 2023 AISD | 89 | 64 | 33 |
| 2024 AISD | 85 | 61 | 26 | 2024 AISD | 88 | 53 | 18 | 2024 AISD | 90 | 66 | 31 |

| AISD Grades 3-5 State, Region, District Comparison 2019, 2021, 2022 | | | | | | | | | |
|---|--|--------------------|-----------------|---------|-----------|--------------------|-----------------|---------|-----------|
| | | Grade 4 Writing | % Approaches | % Meets | % Masters | Grade 5 Science | % Approaches | % Meets | % Masters |
| | | 2019 State | 68 | 38 | 14 | 2019 State | 81 | 54 | 25 |
| | | 2021 State | 53 | 26 | 8 | 2021 State | 61 | 30 | 12 |
| | | 2022 State | N/A | N/A | N/A | 2022 State | 66 | 37 | 17 |
| | | 2023 State | | | | 2023 State | 65 | 36 | 16 |
| | | | | | | 2024 State | 58 | 28 | 11 |
| | | 2019 Region 12 | 59 | 26 | 7 | 2019 Region 12 | 70 | 43 | 20 |
| | | 2021 Region 12 | 50 | 23 | 6 | 2021 Region 12 | 62 | 29 | 11 |
| | | 2022 Region 12 | N/A | N/A | N/A | 2022 Region 12 | 63 | 33 | 14 |
| | | 2023 Region 12 | | | | 2023 Region 12 | 63 | 32 | 13 |
| | | | | | | 2024 Region 12 | 54 | 25 | 9 |
| | | 2019 AISD | 66 | 40 | 12 | 2019 AISD | 90 | 59 | 37 |
| | | 2021 AISD | 44 | 15 | 2 | 2021 AISD | 84 | 51 | 20 |
| | | 2022 AISD | N/A | N/A | N/A | 2022 AISD | 87 | 57 | 23 |
| | | | | | | 2023 AISD | 74 | 40 | 14 |
| | | | | | | 2024 AISD | 69 | 26 | 11 |

Problem Statements Identifying Student Learning Needs

Problem Statement 1 (Prioritized): Student performance in mathematics demonstrates a strong overall performance with 79% passing as compared to the region (passing rate of 70%) and the State (passing rate of 72%). However, 6th grade math performance decreased by 12%, indicating a need for focusing on mathematics resources and instruction with our Pre K - 6th grade students.

Root Cause: While the district uses TEKS Resources System as the primary curriculum, there has not been a vertically aligned mathematics resource in grades 1-5 for consistent instruction and mathematics practice.

Problem Statement 2 (Prioritized): In the Student Safety Survey in the spring of 2025, approximately 2.6% of students reported that they did not feel safe at school. 9% of students also reported that they experienced cyberbullying.

Root Cause: While the percentage of students who report that they do not feel safe is a very small percentage, work still needs to be done to seek avenues for these student to have

resources and methods of communicating their discomfort around safety. The methods of cyberbullying lean heavily to social media and text messages as reported by students.

Problem Statement 3 (Prioritized): 2023-2024 AISD turnover rate for teachers was 21% versus the state rate of 19.1% which lags behind the state average. **Root Cause:** Significant improvement in teacher turnover have taken place (in 2022-2023 the AISD teacher turnover was 28.7% versus State rate of 21.4%). Teacher pay continues to be a challenge with neighboring large districts paying significantly more.

District Processes & Programs

District Processes & Programs Summary

This is not a comprehensive list

Curriculum & Instruction

STAAR Redesign

Redesign of (STAAR) State of Texas Assessments of Academic Readiness as a result of House Bill 3906.

Highlights of the STAAR redesign include:

- Fully transitioning Texas to online assessments
- New item types with a cap so that no more than 75% of any STAAR test can be multiple choice
- Reading language arts redesign that eliminates standalone writing for grades 4 and 7 and reflects the new Texas Essential Knowledge and Skills
- Prioritizes cross-curricular content integration for RLA passages
- Possibility of a longer-term STAAR redesign that replaces the existing one-time end of year STAAR with assessments administered throughout the course of the year.

<u>Professional Development</u>

- 1. Mental Health/Suicide Prevention
- 2. Social/Emotional strategies for establishing and maintaining positive relationships among students, including conflict resolution
- 3. Preventing, identifying, responding to, and reporting incidents of bullying and harassment
- 4. UIL Safety Training
- 5. Increasing awareness of issues regarding sexual abuse, sex trafficking, and other maltreatment of children
- 6. Increasing awareness and implementation of trauma-informed care
- 7. Administration of an epinephrine auto injector
- 8. Safety & Security / Standard Response Protocols (SRPs)
- 9. Bloodborne Pathogens
- 10. Diabetes Training
- 11. Gifted & Talented

12. T-TESS Training

Leadership decision-making processes

DIP/CIP

District Education Improvement Counsel (DEIC)

Federal Programs

Safety & Security

School Health Advisory Counsel (SHAC)

Support Services

Child Nutrition

Technology

Transportation

Extracurricular/Co-Curricular

Athletics

Band

FFA

Problem Statements Identifying District Processes & Programs Needs

Problem Statement 1: AISD teachers and instructional aides have varying levels of professional development and content knowledge.

Root Cause: Campus turnover and staffing moves create hurdles to providing embedded instructional coaching & training on how to differentiate instruction to meet students' needs in all content areas, especially for SpEd, EBs, and At-Risk students.

Problem Statement 2 (Prioritized): 2023-2024 AISD turnover rate for teachers was 21% versus the state rate of 19.1% which lags behind the state average.

Root Cause: Significant improvement in teacher turnover have taken place (in 2022-2023 the AISD teacher turnover was 28.7% versus State rate of 21.4%). Teacher pay continues to be a challenge with neighboring large districts paying significantly more.

Problem Statement 3 (Prioritized): In the Student Safety Survey in the spring of 2025, approximately 2.6% of students reported that they did not feel safe at school. 9% of students also reported that they experienced cyberbullying.

Root Cause: While the percentage of students who report that they do not feel safe is a very small percentage, work still needs to be done to seek avenues for these student to have resources and methods of communicating their discomfort around safety. The methods of cyberbullying lean heavily to social media and text messages as reported by students.

Problem Statement 4 (Prioritized): Student performance in mathematics demonstrates a strong overall performance with 79% passing as compared to the region (passing rate of 70%) and the State (passing rate of 72%). However, 6th grade math performance decreased by 12%, indicating a need for focusing on mathematics resources and instruction with our Pre K - 6th grade students.

Root Cause: While the district uses TEKS Resources System as the primary curriculum, there has not been a vertically aligned mathematics resource in grades 1-5 for consistent instruction and mathematics practice.

Perceptions

Perceptions Summary

Parent engagement evaluation/feedback & participation levels:

AISD Parent Survey Spring 2025

348 Respondents

Parent survey results indicate the following overall ratings (out of 5)

Feeling welcome on campus: 4.47

Culture: 4.14

Ease of Information: 4.32

Communication: 4.19

Security: 4.46

Faculty & Staff survey/feedback & participation levels:

AISD Faculty & Staff Fall 2024

124 Respondents

96% report a good or excellent district culture

87.9% report a good or excellent district culture

90.4% report feeling their mental and physical health is valued

97.6% report a high level of parental involvement

95.2% report good or excellent focus on safety

Stay Interviews

Fall 2024

60 interviews

| Themes | Key Words |
|-------------------------------------|--|
| Work Life Balance (66) | 4 day, Fridays, Work life balance |
| Feeling of Support (66) | Support |
| Celebrating kids (84) | Kids, students |
| Celebrating peers (15) | Peers, team mates, colleagues |
| Celebrating leaders (52) | Names of leaders |
| Positive culture/ atmosphere(63) | Community, family, atmosphere, culture |
| Communication (22) | Communication |

Problem Statements Identifying Perceptions Needs

Problem Statement 1 (Prioritized): 2023-2024 AISD turnover rate for teachers was 21% versus the state rate of 19.1% which lags behind the state average. **Root Cause:** Significant improvement in teacher turnover have taken place (in 2022-2023 the AISD teacher turnover was 28.7% versus State rate of 21.4%). Teacher pay continues to be a challenge with neighboring large districts paying significantly more.

Problem Statement 2 (Prioritized): In the Student Safety Survey in the spring of 2025, approximately 2.6% of students reported that they did not feel safe at school. 9% of students also reported that they experienced cyberbullying.

Root Cause: While the percentage of students who report that they do not feel safe is a very small percentage, work still needs to be done to seek avenues for these student to have resources and methods of communicating their discomfort around safety. The methods of cyberbullying lean heavily to social media and text messages as reported by students.

Problem Statement 3 (Prioritized): Student performance in mathematics demonstrates a strong overall performance with 79% passing as compared to the region (passing rate of 70%) and the State (passing rate of 72%). However, 6th grade math performance decreased by 12%, indicating a need for focusing on mathematics resources and instruction with our

Pre K - 6th grade students.

Root Cause: While the district uses TEKS Resources System as the primary curriculum, there has not been a vertically aligned mathematics resource in grades 1-5 for consistent instruction and mathematics practice.

Priority Problem Statements

Problem Statement 1: 2023-2024 AISD turnover rate for teachers was 21% versus the state rate of 19.1% which lags behind the state average.

Root Cause 1: Significant improvement in teacher turnover have taken place (in 2022-2023 the AISD teacher turnover was 28.7% versus State rate of 21.4%). Teacher pay continues to be a challenge with neighboring large districts paying significantly more.

Problem Statement 1 Areas: Demographics - Student Learning - District Processes & Programs - Perceptions

Problem Statement 2: In the Student Safety Survey in the spring of 2025, approximately 2.6% of students reported that they did not feel safe at school. 9% of students also reported that they experienced cyberbullying.

Root Cause 2: While the percentage of students who report that they do not feel safe is a very small percentage, work still needs to be done to seek avenues for these student to have resources and methods of communicating their discomfort around safety. The methods of cyberbullying lean heavily to social media and text messages as reported by students.

Problem Statement 2 Areas: Student Learning - District Processes & Programs - Perceptions

Problem Statement 3: Student performance in mathematics demonstrates a strong overall performance with 79% passing as compared to the region (passing rate of 70%) and the State (passing rate of 72%). However, 6th grade math performance decreased by 12%, indicating a need for focusing on mathematics resources and instruction with our Pre K - 6th grade students.

Root Cause 3: While the district uses TEKS Resources System as the primary curriculum, there has not been a vertically aligned mathematics resource in grades 1-5 for consistent instruction and mathematics practice.

Problem Statement 3 Areas: Demographics - Student Learning - District Processes & Programs - Perceptions

Comprehensive Needs Assessment Data Documentation

The following data were used to verify the comprehensive needs assessment analysis:

Improvement Planning Data

- District goals
- Campus goals
- HB3 Reading and math goals for PreK-3
- HB3 CCMR goals
- Performance Objectives with summative review (prior year)
- Campus/District improvement plans (current and prior years)
- Planning and decision making committee(s) meeting data
- State and federal planning requirements

Accountability Data

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain
- Effective Schools Framework data
- · RDA data

Student Data: Assessments

- · State and federally required assessment information
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR Emergent Bilingual (EB) progress measure data
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results
- Postsecondary college, career or military-ready graduates including enlisting in U. S. armed services, earning an industry based certification, earning an associate degree, graduating with completed IEP and workforce readiness
- Career and Technical Education (CTE) Programs of Study data including completer, concentrator, explorer, participant, and non-participant information
- SAT and/or ACT assessment data
- PSAT
- Student failure and/or retention rates
- Local diagnostic reading assessment data
- · Local benchmark or common assessments data
- Running Records results
- Observation Survey results
- Texas approved PreK 2nd grade assessment data
- Grades that measure student performance based on the TEKS

Student Data: Student Groups

• Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups

- Special programs data, including number of students, academic achievement, discipline, attendance, and rates of progress for each student group
- Economically disadvantaged / Non-economically disadvantaged performance and participation data
- Male / Female performance, progress, and participation data
- Special education/non-special education population including discipline, progress and participation data
- Migrant/non-migrant population including performance, progress, discipline, attendance and mobility data
- At-risk/non-at-risk population including performance, progress, discipline, attendance, and mobility data
- Emergent Bilingual (EB) /non-EB data, including academic achievement, progress, support and accommodation needs, race, ethnicity, gender etc.
- Career and Technical Education (CTE) Programs of Study data including completer, concentrator, explorer, participant, and non-participant achievements by race, ethnicity, gender, etc.
- Section 504 data
- Homeless data
- Gifted and talented data
- Dvslexia data
- Response to Intervention (RtI) student achievement data
- Dual-credit and/or college prep course completion data
- STEM and/or STEAM data
- · Pregnancy and related services data

Student Data: Behavior and Other Indicators

- Completion rates and/or graduation rates data
- Annual dropout rate data
- Attendance data
- · Mobility rate, including longitudinal data
- Discipline records
- Violence and/or violence prevention records
- Tobacco, alcohol, and other drug-use data
- Class size averages by grade and subject
- School safety data
- Enrollment trends

Employee Data

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback
- Teacher/Student Ratio
- State certified and high quality staff data
- Campus leadership data
- Campus department and/or faculty meeting discussions and data
- Professional development needs assessment data
- Evaluation(s) of professional development implementation and impact
- T-TESS data
- · T-PESS data

Parent/Community Data

- Parent surveys and/or other feedback
- · Community surveys and/or other feedback

Support Systems and Other Data

- Organizational structure data
- Processes and procedures for teaching and learning, including program implementation
- Communications data
- Budgets/entitlements and expenditures data
- Study of best practices

Goals

Goal 1: Meet or exceed all state and federal standards for academic excellence.

Performance Objective 1: All students and each accountability group will grow by 2% on STAAR performance targets for grades 3-10.

HB3 Goal

Evaluation Data Sources: STAAR Meets and Masters Data; TEKS Resource System Common Unit Assessments (CUAs) Data; Local Benchmark Data; IXL diagnostics; TEKS Ready Assessments; Bluebonnet Math Assessments; RTI progress monitoring documentation from Tier 1 (classroom wide support), Tier 2 (targeted small group support) and Tier 3 (frequent, intensive support in small student-teacher settings); HB1416 Documentation

| Strategy 1 Details | | Reviews | | |
|--|-----|-----------|-----|-----------|
| Strategy 1: Participate in Reading Academies, PLC meetings, curriculum planning, and progress monitoring using various | | Formative | | Summative |
| data sources such as IXL, Bluebonnet Math, Benchmark Reading, TEKS Resource Performance Assessments, Heggerty Writing, and Reading by Design to analyze and adjust instruction as needed with a focus on at-risk, special education/ | Nov | Jan | Mar | May |
| dyslexia, Emergent Bilinguals, and migrant students to ensure that all students achieve academic growth. | | | | |
| Strategy's Expected Result/Impact: Increased academic achievement including growth towards HB3 Early Literacy, Early Math, and CCMR goals as well as special education and Emergent Bilingual students; reduction of failing grades each 9 weeks. | | | | |
| Staff Responsible for Monitoring: District/Campus Administration C&I Department Teachers | | | | |
| Funding Sources: - 199 State Funds - General Fund, - 211 Federal Funds - Title I, Part A, - 224 Special Education, - 289 ESSA, - 244 Perkins Career and Technical Education (CTE) | | | | |

| Strategy 2 Details | | Reviews | | | |
|---|-----|-----------|-------|-----------|--|
| Strategy 2: Implement TEKS Resource System and Bluebonnet Math to follow a scope & sequence as guiding documents | | Formative | | Summative | |
| for lesson planning and pacing to align with our Academic Calendar year. | Nov | Jan | Mar | May | |
| Strategy's Expected Result/Impact: Lesson plans, classroom observations and walkthrough data will show evidence of grade level TEKS instruction and implementation of Curriculum resources; PLC and curriculum planning meetings will show campus-wide teacher participation documented through adjustments/additions to instructional pacing guide/ district calendar; utilize ESC12 professional support services for general and special education staff as needed. Staff Responsible for Monitoring: District/Campus Administration C&I Department | | | | | |
| Teachers | | | | | |
| Funding Sources: - 199 State Funds - General Fund | | | | | |
| Strategy 3 Details | | views | | | |
| Strategy 3: Continue implementation of Multi-Tiered Systems of Support (MTSS)/Rti to assist students struggling with | | Formative | | Summative | |
| academics and/or behavior. Strategy's Expected Result/Impact: Increased student achievement, early screening and delivery of supports to | Nov | Jan | Mar | May | |
| strategy's Expected Result/Impact: Increased student achievement, early screening and derivery of supports to students including at-risk, struggling learners; classroom observation & walkthrough data will show evidence of small group reading and math instruction; increased teacher knowledge and skills regarding progress monitoring/data tracking and IXL diagnostic data to make informed decisions of Tier 1, Tier 2, and Tier 3 student groups; effective use of PLCs resulting in well-planned grade level content-based lessons focused on the most critical, prerequisite TEKS for upcoming units of study. Staff Responsible for Monitoring: District/Campus Administration C&I Department Teachers Funding Sources: - 199 State Funds - General Fund | | | | | |
| Strategy 4 Details | | Rev | /iews | | |
| Strategy 4: Monitor middle school and high school CTE performance on federal accountability measures for all student | | Formative | | Summative | |
| groups and make adjustments as need to: 1) improve equity and access; 2) ensure the alignment of course offerings/programs of study to in-demand and high wage occupations using internet-based Creative Educational Videos (iCEV); and | Nov | Jan | Mar | May | |
| 3) recruit, retain and train highly qualified CTE teachers. | | | | | |
| Strategy's Expected Result/Impact: Increased achievement and student participation in CTE courses by 6% in middle school and high school; increased program staffing will reflect enrollment needs Staff Responsible for Monitoring: District/Campus Administration | | | | | |
| Secondary Counselors CTE Teachers | | | | | |
| Funding Sources: - 199 State Funds - General Fund, - 244 Perkins Career and Technical Education (CTE) | | | | | |

| Strategy 5 Details | Reviews | | | |
|--|----------|-----------|-----|-----------|
| Strategy 5: Provide K-12 instructional support through training and coaching from Great Minds for grades 1-5 to | | Formative | | Summative |
| implement Bluebonnet Math successfully, training and implementation guidance using IXL for grades K-12 and any additional instructional coaching/training will be supported by ESC 12, and implement advanced math courses at the middle school level. | Nov | Jan | Mar | May |
| Strategy's Expected Result/Impact: An increase in math STAAR achievement for all students and groups including special education and Emergent Bilingual students; reduction in failing grades in math. | | | | |
| Staff Responsible for Monitoring: C&I Department District/Campus Administration | | | | |
| Teachers | | | | |
| Funding Sources: - 199 State Funds - General Fund | | | | |
| No Progress Accomplished — Continue/Modify | X Discon | tinue | | |

Goal 1: Meet or exceed all state and federal standards for academic excellence.

Performance Objective 2: Meet board approved HB3 Early Childhood Literacy and Mathematics and College, Career and Military Readiness (CCMR) goals. In pursuit of growth towards adopted goals, student achievement will increase by 2% on all state assessments.

HB3 Goal

Evaluation Data Sources: Early Childhood Literacy and Mathematics Data (60% of all students will meet the state's "Meets" standard at 3rd grade reading and math); College, Career, and Military Readiness (CCMR) data will reflect that 100% of all high school seniors will graduate without the need for remediation and achieve either 1) an industry-accepted certificate aligned with a living wage job; or 2) enroll in post-secondary education; or 3) enroll in the military.

| Strategy 1 Details | | Reviews | | | |
|---|-----|-----------|-------|-----------|--|
| Strategy 1: Improve Tier 1 instruction through the use of differentiated and accelerated instructional strategies while | | Formative | ve | Summative | |
| implementing small group instruction in core subject areas that is focused and individualized for students at all levels including those who are at-risk of failure in core subject areas. | Nov | Jan | Mar | May | |
| Strategy's Expected Result/Impact: Decrease in failure rates; increased knowledge and skills of teachers participating in specific PLC/PD trainings for differentiation such as technology use in the classroom and Emergent Bilingual language acquisition skills; increased academic achievement on TEKS-specific objectives/areas, and progress monitoring/tracking through IXL. | | | | | |
| Staff Responsible for Monitoring: District/Campus Administration C&I Department including Instructional Coach Teachers | | | | | |
| Funding Sources: - 199 State Funds - General Fund | | | | | |
| Strategy 2 Details | | Rev | views | - | |
| Strategy 2: Improve CTE teacher content knowledge and skills through participation in the CTE Advisory Board, the use of | | Summative | | | |
| iCEV, College Bridge and Career Craft tracking, ongoing professional development opportunities, and a review of course enrollment data to determine pathway needs. | Nov | Jan | Mar | May | |
| Strategy's Expected Result/Impact: Increased teacher knowledge and skills; increase in industry-based certifications; passing and course completion rates. | | | | | |
| Staff Responsible for Monitoring: District Administration Secondary Administration Secondary Counselors CTE Coordinator | | | | | |
| Funding Sources: - 244 Perkins Career and Technical Education (CTE) | | | | | |



Goal 2: Enhance and improve communication, engagement, and partnerships with parents, community and staff to support educational improvement efforts.

Performance Objective 1: Ensure that 90% of all parents and guardians participate (in-person or online) in at least one school-sponsored campus activity including but not limited to campus volunteers, extracurricular activities, Open House/Meet the Teacher, 9th grade orientation, 9th grade parent night, online surveys, 6th grade orientation, parent conferences, Bee Pups, Book Fairs, Booster Clubs, Field Day, field trips and/or special holiday program meeting/ presentations, Homecoming, Bee Keepers, Grandparents Breakfast, Literacy Night, and/or program specific parent meetings.

Evaluation Data Sources: Positive interactions/response(s) to social media; increased engagement on digital platforms: participation documented in campus sign-in sheets: responses to online surveys: Finalsite engagement: Remind/SportsYou/Band App engagement documented in activity reports.

| Strategy 1 Details | Reviews | | | |
|---|----------|-----------|-----------|-----|
| Strategy 1: Use social media, websites, Finalsite, phone calls, email, Google Classroom, Remind, take-home folders, letters | | Formative | Summative | |
| to parents, Sports App, Band App, and/or emails to keep all stakeholders informed of school news and events. Strategy's Expected Result/Impact: Improved community-wide relationships and communication with parents and community members. Staff Responsible for Monitoring: District/Campus Administration Campus Office Staff District Webmaster Teachers | Nov | Jan | Mar | May |
| Funding Sources: - 199 State Funds - General Fund | | | | |
| No Progress Accomplished — Continue/Modify | X Discon | tinue | | |

Goal 2: Enhance and improve communication, engagement, and partnerships with parents, community and staff to support educational improvement efforts.

Performance Objective 2: Ensure that 75% of all parents and guardians participate in educational improvement efforts focused on student academic growth awareness activities including but not limited to academic performance assessments, Family Night, Title I Parent Night, parent-teacher conferences, STAAR Night, parent letters for Eduphoria data, Senior Meetings, ESL & Dyslexia Family Night, Parent Portal access, and/or new/returning student enrollment meetings with campus and district staff.

Evaluation Data Sources: Parent survey results indicate participation regarding access and awareness of student academic progress and parents report feeling welcomed through the district parent engagement survey.

| Strategy 1 Details | | Reviews | | |
|--|-----------|-----------|-------|-----------|
| Strategy 1: Utilize the district newsletter to inform all stakeholders about district events, health and safety awareness | | Formative | | Summative |
| (bullying, cyberbullying, anonymous reporting, human/sex trafficking), monthly Counselor's Corner messages/resources, student celebrations, important dates, community involvement opportunities, Heart of the Hive, game day updates, facility updates, and campus contact information. | Nov | Jan | Mar | May |
| Strategy's Expected Result/Impact: Parent survey results will reflect positive perceptions/satisfaction with the level of communication. | | | | |
| Staff Responsible for Monitoring: District/Campus Administration Campus Faculty & Staff District Webmaster | | | | |
| Funding Sources: - 199 State Funds - General Fund, - 211 Federal Funds - Title I, Part A, - 224 Special Education | | | | |
| Strategy 2 Details | | Rev | riews | |
| Strategy 2: Update the Districts volunteer program to provide ease of access to parents and community who wish to | Formative | | | Summative |
| volunteer. Streamline processes to include a clear application, background check, training, and evaluation of the volunteer program for future improvements. | Nov | Jan | Mar | May |
| Strategy's Expected Result/Impact: Increase the number of volunteer applications submitted and streamline communication between campuses and volunteers. The volunteer evaluation survey will be utilized to gather feedback from volunteers as a baseline for implementation. | | | | |
| Staff Responsible for Monitoring: District Administration Campus Administration | | | | |
| No Progress Accomplished — Continue/Modify | X Discor | ntinue | | 1 |

Goal 3: Ensure a safe and orderly school environment that is drug-free, disciplined, and conducive to teaching and learning.

Performance Objective 1: A comprehensive school counseling and a discipline management program will be utilized to ensure social and emotional safety, including unwanted physical or verbal aggression and/or sexual harassment, training and awareness around conflict resolution, healthy relationships, violence prevention, suicide prevention, psychological safety, bullying and cyberbullying prevention, dating violence, forms of abuse, sex trafficking awareness, integration of best practices around grief informed/trauma informed care, and psychological safety will be incorporated to reduce discipline referrals and incidents of violence by 2% as reported in PEIMS.

Evaluation Data Sources: Lesson plans; Excel TCA Period (Character Strong and Purposeful People); PEIMS reports; documentation of participation in professional learning; budgets reflecting officer presence on campuses with 1 SRO for each campus; online surveys; guest speakers/presenters

| Strategy 1 Details | | Reviews | | | |
|--|-----|-----------|-----|-----------|--|
| Strategy 1: By the end of the 2025-2026 school year, all secondary students will participate in training focused on reducing | | Formative | | Summative | |
| incidents of bullying/cyberbullying, healthy/unhealthy/abusive relationships, consent, online safety, social media, self-care practices, and safe adults. Increase stakeholder awareness of the District's initiative, "Protect the A", including health and | Nov | Jan | Mar | May | |
| safety awareness. This includes anonymous reporting, school resource officer awareness, Raptor visitor and alert systems, vaping and fentanyl awareness, and harassment/dating violence (see FFH (LOCAL)). | | | | | |
| Strategy's Expected Result/Impact: Reduction of violent incidents and bullying/harassment allegations with the use of STOPit, the online anonymous reporting tool to empower students, parents, teachers, and others to report anything of concern to school officials. Agendas and/or sign in sheets will provide supporting data. | | | | | |
| Staff Responsible for Monitoring: District/Campus Administration | | | | | |
| Counselors | | | | | |
| Teachers | | | | | |
| Students | | | | | |
| Parents | | | | | |
| Funding Sources: - 199 State Funds - General Fund | | | | | |

| Strategy 2 Details | | Rev | iews | |
|---|------|-----------|-------|-----------|
| Strategy 2: Implement age-appropriate content-specific prevention and awareness programs through all grade levels which | | Formative | | Summative |
| support ongoing 1) awareness and training regarding child abuse & sexual abuse; 2) professional development on dating | Nov | Jan | Mar | May |
| violence; 3) focus on dropout prevention strategies for at-risk students; 4) pregnancy prevention program (AIM for Success | | | | + |
| @AMS); 5) Red Ribbon Week activities for tobacco, alcohol, and drug awareness (lessons in PE courses, library rotations, | | | | |
| and TCA/Homeroom class with guest speakers); and 6) implementation of coordinate health care plans (student fitness assessment data & success of methods of physical activity). | | | | |
| 1 3 | | | | |
| Strategy's Expected Result/Impact: Reduction in discipline referrals and incidents of violence; reduction in ISS and DAEP placements. | | | | |
| Staff Responsible for Monitoring: Campus Administration | | | | |
| SHAC Committee | | | | |
| Counselors | | | | |
| Librarian | | | | |
| Teachers | | | | |
| Students | | | | |
| Funding Sources: - 199 State Funds - General Fund | | | | |
| Strategy 3 Details | | Rev | iews | • |
| Strategy 3: Evaluate, prioritize and budget for equipment and facility safety needs including surveillance cameras, radios, | | Formative | | Summative |
| severe weather detection systems, perimeter fencing, and safety/directional signage. | Nov | Jan | Mar | May |
| Strategy's Expected Result/Impact: Increased staff & student safety; external security measures implemented; | 1107 | Jan | IVIAI | Iviay |
| security measures identified by the district safety and security committee implemented with fidelity. | | | | |
| Staff Responsible for Monitoring: School Resource Officer | | | | |
| Attendance Officer | | | | |
| Community Liaison | | | | |
| District/Campus Administration | | | | |
| Technology Department | | | | |
| | 1 | | | |
| Operations Department | | | | |
| | | | | |
| Operations Department | | | | |

| Strategy 4 Details | | Reviews | | | |
|--|-----|-----------|-------|-----------|--|
| Strategy 4: Implement "The Texas Way," a collaborative campaign to improve the level of sportsmanship in UIL events, | | Formative | | Summative | |
| decrease the number of ejections at UIL events, and strengthens communities and the relationships between coaches, athletes, officials, and fans. | Nov | Jan | Mar | May | |
| Strategy's Expected Result/Impact: Improved staff and UIL participant safety; improved fan experience Staff Responsible for Monitoring: Athletic Director Coaches Campus Administration | | | | | |
| District Administration | | | | | |
| Funding Sources: - 199 State Funds - General Fund | | | | | |
| Strategy 5 Details | | Rev | views | | |
| Strategy 5: School Resource Officers (SROs) will partner with District and campus administration to provide a safe | | Formative | | Summative | |
| learning environment for students and staff. SRO duties do not include behavioral or administrative duties. SRO specific responsibilities and services are outlined in the Interlocal Agreement between Bell County and AISD. | Nov | Jan | Mar | May | |
| Strategy's Expected Result/Impact: Strategy's Expected Result/Impact: Increase the percentage of students and parents reporting that they are aware of the presence of a Bell County SRO and an increase of students and parents reporting they feel safe while on school grounds. Staff Responsible for Monitoring: District Administration Campus Administration School Resource Officers | | | | | |
| Funding Sources: - 199 State Funds - General Fund | | | | | |
| Strategy 6 Details | | Rev | views | ' | |
| Strategy 6: District will implement programs to assist with the intervention of early mental health crisis, positive youth | | Formative | | Summative | |
| development, substance abuse prevention and intervention, dating violence and suicide prevention. Programs will include reporting avenues, training, and supportive measures for students. | Nov | Jan | Mar | May | |
| Strategy's Expected Result/Impact: An updated suicide protocol will be developed by counselors through partnerships with professional and community resources. Increase awareness of staff and students awareness, investigation, and the response of supportive measures. A continued partnership with Impact Counseling will serve as an additional resources for students and families. | | | | | |
| Staff Responsible for Monitoring: Campus Administrators Campus Counselors District Administration | | | | | |
| Funding Sources: - 199 State Funds - General Fund | | | | | |

47 of 60

| Strategy 7 Details | | Reviews | | |
|--|----------|-----------|----------|-----------|
| Strategy 7: Teen Dating Violence: is defined as the intentional use of physical, sexual, verbal or emotional abuse by a | | Formative | | Summative |
| person to harm, threaten, intimidate, or control another person in a dating relationship, as defined by Section 71.0021, Texas Family Code. Dating violence and/or harassment of any kind is not tolerated. Victims may make reports to any counselor, | Nov | Jan | Mar | May |
| administrator, or through the STOPit reporting app. Immediate parent notifications followed by protective measures will be developed in order to protect the victim. Proactive measures include training for staff and administrators at secondary campuses. | | | | |
| Strategy's Expected Result/Impact: Reduction or elimination of reports of dating violence or any form of harassment including elimination of DAEP assignments as a result of dating violence or harassment. | | | | |
| Staff Responsible for Monitoring: Campus Administrators Campus Counselors | | | | |
| District Administration | | | | |
| Funding Sources: - 199 State Funds - General Fund | | | | |
| No Progress Accomplished Continue/Modify | X Discor | itinue | <u> </u> | |

Goal 3: Ensure a safe and orderly school environment that is drug-free, disciplined, and conducive to teaching and learning.

Performance Objective 2: Utilize the 3 year safety audit and District Vulnerability Assessment (DVA) to identify focus areas and strategies for future improvements. Use data to make adjustments to professional development, Standard Response Protocols (SRPs), communication plans, emergency response planning and the Emergency Operations Plan (EOP).

Evaluation Data Sources: Campus safety and security drill logs

Campus Behavior Threat Assessment Team full-day training at ESC12

District Safety & Security Meetings (3 per year)

Weekly Exterior Door Sweep logs

Tabletop exercises

ID badges with Standard Response Protocols (SRPs) badges for all faculty, staff, and substitutes

Portable radios / tablets

Raptor

Faculty & Staff wear ID badges while on campus

Middle School & High School online ticketing for extracurricular events in order to manage capacity

Staff parking tags

| Strategy 1 Details | | | | |
|--|-----------|-------|-----|-----------|
| Strategy 1: Enhance the district and campus use of safety resources such as Sentinel for behavior threat assessments and | Formative | | | Summative |
| documentation of safety resources. Provide additional substitute resources by purchase tablets for substitute access to Raptor alerts. | Nov | Jan | Mar | May |
| Strategy's Expected Result/Impact: Consistent use of Sentinel resources by District and Campus Behavior Coordinators. Substitute use of tablets during emergency drills and implementation of the Standard Response Protocol. | | | | |
| Staff Responsible for Monitoring: District/Campus Administration Campus Behavior Coordinators SROs | | | | |
| Substitute staff Faculty & staff | | | | |
| Funding Sources: - 199 State Funds - General Fund | | | | |
| No Progress Accomplished — Continue/Modify | X Discon | tinue | | |

Goal 3: Ensure a safe and orderly school environment that is drug-free, disciplined, and conducive to teaching and learning.

Performance Objective 3: Continue to enhance and update the District's technology infrastructure to support online testing, one-to-one student devices, and all security measures including the continued use of SMART Tag.

Evaluation Data Sources: Technology program reports; purchase orders; use of 2 step verification; SMART tag usage rates; replacement badges; app reports; Securely reports.

| Strategy 1 Details | | Reviews | | | |
|---|----------|-----------|-----|-----------|--|
| Strategy 1: Explore the expansion and utilization of combing the student IDs with SMART Tag to include crisis awareness | | Formative | | Summative | |
| lifeline (suicide, crisis, bell county sheriff's office, emergency services, Texas poison center, and anonymous reporting) on the back of student badges. | Nov | Jan | Mar | May | |
| Strategy's Expected Result/Impact: Live monitoring of student loading and unloading on school buses; continued monitoring of student and bus location to keep transportation, administrators and parents informed. | | | | | |
| Staff Responsible for Monitoring: District/Campus Administration Transportation Department | | | | | |
| SROs Bus Drivers | | | | | |
| Funding Sources: - 199 State Funds - General Fund | | | | | |
| No Progress Accomplished — Continue/Modify | X Discon | itinue | | • | |

State Compensatory

Budget for District Improvement Plan

Total SCE Funds: \$931,305.00 **Total FTEs Funded by SCE:** 7.5

Brief Description of SCE Services and/or Programs

At least 55% of the State Compensatory Education (SCE) funds allocated to a district must be used to fund supplemental programs and services designed to eliminate any (1) disparity in performance on assessment instruments administered under the TEC, Subchapter B, Chapter 39, or (2) disparity in the rates of high school completion between (a) students who are educationally disadvantaged and students who are not educationally disadvantaged; and (b) students at-risk of dropping out of school, as defined by TEC, Section 29.081 and all other students. SCE funds can be used to serve any student who is under 26 years of age and who meets one or more of the following: (1) Meets one or more of the 13 State At-Risk Indicators as defined in TEC 29.081(d) (2) Meets one or more of an LEA's, Board-approved Local At-Risk criteria (3) Is enrolled at a Schoolwide Title I campus [regardless of the school's percentage of economically disadvantaged students -- HB3 removed the greater-than or equal to 40% threshold of a Title I schoolwide program] (4) Qualifies as economically disadvantaged (i.e. the student qualifies for free or reduced lunch) at any campus 11-6112-00-001-x24000 Substitute Teachers - HS (Comp Ed) \$ 500.00 11-6112-00-101-x24000 Substitute Teachers - IS (Comp Ed) \$ 5,000.00 11-6112-00-102-x24000 Substitute Teachers - IS (Comp Ed) \$ 1,000.00 11-6112-00-101-x24000 Salary Support Personnel - MS (Comp Ed) \$ 23,788.00 11-6129-00-102-x24000 Salary Support Personnel - ECC (Comp Ed) \$ 96,121.00 11-6129-00-103-x24000 Salary Support Personnel - ECC (Comp Ed) \$ 20,160.00

Personnel for District Improvement Plan

| <u>Name</u> | <u>Position</u> | <u>FTE</u> |
|------------------------|--------------------|------------|
| AECC Support Personnel | Instructional Aide | 1 |
| AECC Support Personnel | Instructional Aide | 1 |
| AECC Support Personnel | Instructional Aide | 1 |
| AES Support Personnel | Instructional Aide | 1 |
| AES Support Personnel | Instructional Aide | 1 |
| AIS Support Personnel | Instructional Aide | 1 |
| AIS Teacher | Teacher | 0.5 |
| AMS Support Personnel | Instructional Aide | 1 |

Title I

Title I Personnel

| <u>Name</u> | <u>Position</u> | <u>Program</u> | <u>FTE</u> |
|-------------|---------------------|----------------------------|------------|
| B. Ashby | Enrichment Aide | AES Enrichment Aide | 1 |
| B. McItyre | Instructional Aide | ECC Instructional Aide | 1 |
| D. Barabas | Instructional Aide | AIS Enrichment Instruction | .6 |
| H. McNamara | Instructional Aide | ECC Instructional Aide | 1 |
| H. Parker | Instructional Coach | AES Instructional Coach | .5 |
| J. Wall | Instructional Aide | AIS Instructional Aide | 1 |
| M. Johnson | Instructional Aide | ECC Instructional Aide | 1 |
| S. Garcia | Instructional Aide | ECC Technology | 1 |

Plan Notes

Academy 2018-2028 Academy ISD's 10 Year Strategic Plan Academy ISD Belief Statements - We believe students are our top priority. -We believe students are capable of high achievement. -We believe in the value of each employee. -We believe education is a shared responsibility between students, staff, families, and community. -We believe core academics, character development, extracurricular activities, and career & technology education are crucial components of a well-rounded education. -We believe every student is entitled to an emotionally and physically safe environment that is conducive to learning. -We believe all students have equal worth and deserve to be treated with respect and dignity. Motto Academy ISD...Where Success Begins

TEA's Strategic Plan - goals of 60x30TX

In an effort to support far more rapid improvements in student outcomes to meet the goals of 60x30TX, the Texas Education Agency has adopted a strategic plan. The plan includes

four strategic priorities and built on three supporting actions to guide our work on behalf of the more than five million school children in our state.

TEA Strategic Priority 1: Recruit, Support, and Retain Teachers and Principals.

TEA Strategic Priority 2: Build a Foundation of Reading and Math

TEA Strategic Priority 3: Connect High School to Career and College.

TEA Strategic Priority 4: Improve Low-Performing Schools

The goal of the **TEA's Effective Schools Framework (ESF)** is to provide a clear vision for what districts and schools across the state do to ensure an excellent education for all Texas students. The ESF supports school and district continuous improvement efforts by providing the basis for the ESF diagnostic process and the foundation for the alignment of resources and supports to the needs each school.

TEA Effective Schools Framework - Lever 1: Strong School Leadership and Planning

TEA Effective Schools Framework – Lever 2: Effective, Well-supported Teachers

TEA Effective Schools Framework - Lever 3: Positive School Culture

TEA Effective Schools Framework – Lever 4: High-Quality Curriculum

TEA Effective Schools Framework – Lever 5: Effective Instruction

District Education Improvement Committee

| Committee Role | Name | Position |
|-------------------------------|------------------|--|
| Business Representative (Alt) | Matt Wright | Business Representative (Alt) |
| Business Representative (Alt) | Garrett Ashbey | Business Representative (Alt) |
| Non-classroom Professional | Brittany Barnes | Bell Co Sheriff's Dept. |
| Non-classroom Professional | Tonya Drake | Coordinator Health Services |
| Parent | Erica Stone | AECC Parent |
| Business Representative | Travis Wilson | Business Representative |
| Administrator | Marcie Beck | AIS Principal |
| Classroom Teacher | Doug Robinson | CTE Teacher |
| Non-classroom Professional | Amy Hodges | AISD Lead Counselor |
| Administrator | Byron Bundy | AHS Assistant Principal |
| Administrator | Kasey Pruett | AMS Assistant Principal |
| Paraprofessional | Derrick Robinson | AISD Paraprofessional |
| Business Representative | Kenneth Chipman | Business Representative |
| Non-classroom Professional | Tonya Drake | District RN |
| Business Representative | Travis Wilson | Business Representative |
| Classroom Teacher | Tara Robinson | AECC Teacher |
| Classroom Teacher | Rebecca Hannon | AES Teacher |
| Community Representative | Sherry Moore | Community Representative |
| Parent | Rachel Lanham | AMS Parent |
| Community Representative | Sherry Moore | Community Representative |
| Classroom Teacher | Krista Jones | AHS Teacher |
| Administrator | Meagan Pruett | AHS Principal |
| District-level Professional | Jacki Wright | Director of Marketing and Communications |
| District-level Professional | Kaci Kleypas | Director of Curriculum & Instructional |
| Non-classroom Professional | Josh Cox | AISD School Resource Officer |
| District-level Professional | Cindy Allman | Director of Special Programs |
| District-level Professional | Brian Nolen | Director of Operations & Transportation |

| Committee Role | Name | Position |
|----------------|----------------|-------------------------------|
| Administrator | Jana Warren | BCAS Director |
| Administrator | Kelli Schwake | AECC Principal |
| Administrator | Jeanna Sniffin | AES Principal |
| Administrator | Cole Ramsey | AMS Principal |
| Administrator | Michelle Tish | Director of Business Services |
| Administrator | Calvin Itz | Assistant Superintendent |
| Administrator | Darla Nolen | Superintendent |

Assurances

Statutorily Required Assurances

The LEA Plan must include assurances that the LEA will:

- 1. Ensure migratory children and formerly migratory children eligible to receive services are selected to receive services on the same basis as other children [Section 1112(c)(1)].
- 2. Provide services to eligible children attending private schools in accordance with section 1117, and timely and meaningful consultation with private school officials [Section 1112(c)(2)].
- 3. Participate, if selected, in the National Assessment of Educational Progress in reading and math in grades 4 and 8 [Section 1112(c)(3)].
- 4. Coordinate and integrate services with other English learners, children with disabilities, migratory children, American Indian, Alaska Native, and Native Hawaiian children, and homeless children and youths to increase program effectiveness, eliminate duplication, and reduce fragmentation [Section 1112(c)(4)].
- 5. Collaborate with State or local child welfare agency to—
 - Designate a point of contact if the corresponding child welfare notifies the LEA, in writing, that the agency has designated an employee to serve as a point of contact for the LEA;
 - Develop and implement clear written procedures governing how transportation to maintain children in foster care in their school of origin (when in their best interest) will be provided, arranged, and funded for the duration of the time in foster care. [Section 1112(c)(5)]. (For details of what these procedures must ensure, see Children in Foster Care.)
- 6. Ensure all teachers and paraprofessionals working in Title I, Part A, supported programs meet applicable State certification and licensure requirements [Section 1112(c)(6)].
- 7. For LEAs using Title I, Part A funds to provide early childhood education services to low-income children, ensure that services comply with performance standards of the Head Start Act [Section 1112(c)(7)].
- 8. Notify the parents of each student attending any school receiving Title I, Part A funds of the Parents' Right-To-Know [Section 1112(e)(1)].
- 9. Notify the parents of each student attending any school receiving Title I, Part A funds of Testing Transparency [Section 1112(e)(2)].
- 10. Implement an effective means of outreach to parents of English learners [Section 1112(e)(3)(C)].

Signature indicates the 10 assurances are included in the LEA Plan Signature of Assurance

District Funding Summary

| | | | 199 State Funds - General Fund | |
|-----------|-----------|----------|-------------------------------------|--------|
| Goal | Objective | Strategy | Resources Needed Account Code | Amount |
| 1 | 1 | 1 | | \$0.00 |
| 1 | 1 | 2 | | \$0.00 |
| 1 | 1 | 3 | | \$0.00 |
| 1 | 1 | 4 | | \$0.00 |
| 1 | 1 | 5 | | \$0.00 |
| 1 | 2 | 1 | | \$0.00 |
| 2 | 1 | 1 | | \$0.00 |
| 2 | 2 | 1 | | \$0.00 |
| 3 | 1 | 1 | | \$0.00 |
| 3 | 1 | 2 | | \$0.00 |
| 3 | 1 | 3 | | \$0.00 |
| 3 | 1 | 4 | | \$0.00 |
| 3 | 1 | 5 | | \$0.00 |
| 3 | 1 | 6 | | \$0.00 |
| 3 | 1 | 7 | | \$0.00 |
| 3 | 2 | 1 | | \$0.00 |
| 3 | 3 | 1 | | \$0.00 |
| | | | Sub-Total | \$0.00 |
| | | | 211 Federal Funds - Title I, Part A | |
| Goal | Objective | Strategy | Resources Needed Account Code | Amount |
| 1 | 1 | 1 | | \$0.00 |
| 2 | 2 | 1 | | \$0.00 |
| Sub-Total | | | \$0.00 | |
| | | | 224 Special Education | |
| Goal | Objective | Strategy | Resources Needed Account Code | Amount |
| 1 | 1 | 1 | | \$0.00 |

| | | | 224 Special Education | |
|-----------|-----------|----------|--|--------|
| Goal | Objective | Strategy | Resources Needed Account Code | Amount |
| 2 | 2 | 1 | | \$0.00 |
| | | | Sub-Total | \$0.00 |
| | | | 289 ESSA | |
| Goal | Objective | Strategy | Resources Needed Account Code | Amount |
| 1 | 1 | 1 | | \$0.00 |
| | | | Sub-Total | \$0.00 |
| | | | 244 Perkins Career and Technical Education (CTE) | |
| Goal | Objective | Strategy | Resources Needed Account Code | Amount |
| 1 | 1 | 1 | | \$0.00 |
| 1 | 1 | 4 | | \$0.00 |
| 1 | 2 | 2 | | \$0.00 |
| Sub-Total | | | \$0.00 | |